RESOLUTION
Joint Comprehensive Plan
Short Term Work Program Update

Whereas, the 1989 Georgia General Assembly enacted House Bill 215, the Georgia Planning Act, requiring all local Governments to prepare a Comprehensive Plan in accordance with the Minimum Planning Standards and Procedures promulgated by the Georgia Department of Community Affairs; and

Whereas, the Partial Plan Update to the Comprehensive Plan for Morgan County, Bostwick, Buckhead, Madison, and Rutledge, Georgia, adopted February 3, 2009, was prepared in accordance with the Minimum Planning Standards and Procedures; and

Whereas, the Short Term Work Program Update for the Comprehensive Plan is due to be submitted and approved by the Northeast Georgia Regional Commission and the Georgia Department of Community Affairs no later than June 2012; and

Now, therefore be it resolved by the Morgan County Board of Commissioners that the 2013-2017 Short Term Work Program Update to the Comprehensive Plan: Morgan County, dated March 2012, shall be transmitted to the Northeast Georgia Regional Commission to facilitate the process of Review by the Regional Commission and Review by the Department of Community Affairs in accordance with the standards adopted by the Department of Community Affairs in their Guide to Preparing Short Term Work Program (STWP) Updates for Local Governments (March 2001).

Approved by the Morgan County Board of Commissioners, this 20th day of March, 2012.

Morgan County Board of Commissioners

By: Ellen Warren
Ellen Warren

Andrew A. Ainslie Jr.
Andrew A. Ainslie, Jr.

Mack B. Bohlen Sr.
Mack B. Bohlen, Sr.

ABSENT
Donald B. Harris

District 5, Vacant

Attest: Jane S. Laseter
Jane S. Laseter, Clerk of Commissioners

BOARD OF COMMISSIONERS
MORGAN COUNTY
GEORGIA

2013-2017 Short Term Work Program Update

Morgan County, Georgia

Prepared by Morgan County Planning and Development

March 2012

Short Term Work Program

The Short Term Work Program (SWTP) identifies specific implementation actions the County intends to take during the next five years (2013-2017).

Many projects from the 2009-2013 Short Term Work Program have been abandoned. As the previous Short Term Work Program relied heavily on anticipated economic growth, several projects have been deemed unfeasible in the current economy. In some instances, the project is anticipated to take place in later years and will be reevaluated for the future Short Term Work Program. In other instances, the task is an ongoing responsibility of a local government office and is therefore not appropriate to include it in a Short Term work Program. Some projects have also been combined, especially those that were repetitive and involved the same, or similar, goals and departments.

Each project in the Short Term Work Program includes an initiation year and a projected completion year, a responsible party, and a cost estimate. Also, potential funding sources are identified for each project number. The Short Term Work Program for Morgan County 2009-2013, with an update on the current status of each project, is provided in the List of Accomplishments. Those items not yet accomplished have been moved to the 2013-2017 Short Term Work Program.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Economic Development 1	Develop a master plan for the 50 acres of land adjacent to the new public safety center	2013	2017	$5,000	County Staff/ Elected Officials/ Citizens/ Consultants	General Funds or Grants if Available	Carried over from the 2009-2013 STWP.
Economic Development 2	Consider agricultural initiatives that can be implemented as economic development.	2013	2017	$10,000	County Staff/ Elected Officials/ Citizens	General Funds or Grants if Available	Carried over from the 2009-2013 STWP.
Economic Development 3	Consider mechanisms to protect and enhance existing agricultural land use as the largest industry in the community.	2013	2017	Unknown	County Staff/ Elected Officials/ Citizens	General Funds or Grants if Available	Carried over from the 2009-2013 STWP.
Economic Development 4	Develop a SWOT analysis for Morgan County and City of Madison as it relates to industrial recruitment and tourism development.	2013	2014	$1,000	Chamber of Commerce	Economic Development budget	
Economic Development 5	Research potential for City of Madison/Morgan County re-designation of I1, I2 and /or C5 properties as it relates to industrial recruitment incentives and taxation.	2013	2014	Unknown	Chamber of Commerce	Economic Development budget	
Economic Development 6	Examine the potential for public private partnership for a spec building on the County Public Safety property for industrial purposes.	2013	2014	$2,000	Chamber of Commerce	Economic Development budget	
Economic Development 7	Update Lockwood Green/CH2M Hill community assessment for economic development.	2013	2014	$15,000	Chamber of Commerce	Economic Development budget	
Economic Development 8	Assess the potential for a viable rail site for the City of Madison and Morgan County industrial development (using results of the CH2M Hill assessment).	2013	2015	$5,000	Chamber of Commerce	Economic Development budget	
Natural & Cultural Resources 1	Research and develop implementation plans for the use of innovative land conservation tools e.g. conservation subdivisions, transfer of development rights, conservation easements, wetlands banks.	2013	Ongoing	$100,000	Private- Consultant and/ or Local- City/ County staff and/ or donated citizen labor	Local, Grants	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 2	Identify and pursue funding sources for protection of green and open space, viewscapes, greenways/ corridors, and gateways.	2013	Ongoing	Unlimited	County/ City Staff	Grants / State Funds / Donations	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 3	Formally designate important corridors within and gateways to the County as identified in the GreenPrints Plan and develop and adopt standards and guidelines for setbacks, landscaping, tree removal, curb cuts, etc. (also applies to Land Use)	2013	Ongoing	$20,000	County Planning Staff / Consultant / Morgan County Conservancy	Local, Grants, Donated Labor	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Natural & Cultural Resources 4	Develop a county-wide greenway to link important greenspaces in the County and provide habitats for native flora and fauna.	2013	Ongoing	Unknown	County Planning Staff, and Citizens and Citizen Organizations	Local Funds, Grants, Donated Labor	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 5	Educate citizens about the need to protect green and open space, viewscapes, and gateways.	2013	Ongoing	N/A	County/ City Staff	N/A	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 6	Develop regulations to help retain and attract new low intensity, land extensive land uses (e.g. tree farms, pick your own orchards and farms) in the County.	2013	Ongoing	$2,000	County Planning Staff / NEGARC / Chamber of Commerce	Local Funds and Grants if available	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 7	Promote the conservation and protection of as much of the Apalachee River flow as possible and acquire conservation easement or recreation access to as much of the river as possible in order to protect the water and protect surrounding land from development.	2013	2015	Unknown	County / Local Environmental Organizations	Local Funds / State Funds / Grants	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 8	Research the ramifications of water importing for accelerating or limiting development within the County.	2013	2015	N/A	County Staff / NEGARC Staff	N/A	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 9	Coordinate with the governmental entities in neighboring counties to develop protection plans to ensure that water quality is consistent regardless of jurisdiction.	2013	Ongoing	Unknown	County Staff / NEGARC Staff	General Fund / State Funds / Grants	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 10	Explore the need for County-wide water authority or advisory board with representation from each city as well as the county as a whole.	2013	Ongoing	$10,000	County/ City Staff and/ or Consultant	General Funds, State Funds, Grants if available	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 11	Develop an educational program to better inform Morgan County residents of the opportunities available at Lake Oconee and Hard Labor Creek State Park.	2013	Ongoing	N/A	Chamber of Commerce	Chamber of Commerce	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 12	Develop a trail system from Rutledge to Hard Labor Creek.	2013	2017	$5,000	County Planning Staff, City of Rutledge, GA DNR Staff, and citizen organizations	General Funds / State Funds / Grants is Available	Carried over from the 2009-2013 STWP
Natural & Cultural Resources 13	Expand the existing County archives and improve the archival storage facilities.	2013	2017	$100,000	County Archivist	General Funds / Grants if Available	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Natural & Cultural Resources 14	Develop a program to educate residents, businesses, and public officials about the benefits of heritage tourism and historic preservation.	2013	Ongoing	$2,500	Chamber of Commerce and/ or historical society and landmarks society	Hotel/Motel Tax	Carried over from the 2009-2013 STWP, with modified language.
Natural & Cultural Resources 15	Continue to develop the Morgan County Oral History Project implemented by the Morgan County Resource Preservation Advisory Board.	2013	Ongoing	$35,000	County Planning Staff/ Consultant	General Funds or Grants if Available	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 16	Continue to identify historic and culturally significant structures and landscapes for documentation and preservation.	2013	Ongoing	$5,000 per year	County Planning Staff/ Interns	General Funds or Grants if Available	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 17	Develop design guidelines to preserve rural and small town character in unincorporated Morgan County to foster new patterns of development that are compatible with existing character.	2013	2017	$2,000	County Planning Staff/ Consultants	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Natural & Cultural Resources 18	Assess the potential for opportunities for recreational tourism, including horseback riding, canoeing, biking, and other forms of passive and active recreation. Develop plans for projects that would facilitate the development of this potential.	2013	2015	N/A	County Planning Staff/ CVB	N/A	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 19	Document and assess existing agri-business and agri-tourism opportunities. Define suitable uses under the nomenclature of agri-business and agri-tourism for Morgan County. Develop plans for projects that would facilitate the development of this potential.	2013	2017	$5,000	County Planning Staff/ Cooperative Extension Service/ CVB/ Interns	General Fund	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 20	Explore joint marketing endeavors among Morgan County, its municipalities, and the Chamber of Commerce to expand promotion of local resources for tourism development.	2013	2017	$10,000	County and City Staff/ Chamber of Commerce	General Fund/ Grants if Available	Carried over from the 2009-2013 STWP.
Natural & Cultural Resources 21	Explore the feasibility of a regional food hub in Morgan County.	2013	2014	$5,000	County Staff/Consultant	General Funds	
Natural & Cultural Resources 22	Explore the feasibility of locating a farmer's market in Morgan County and the partnerships necessary for establishment.	2013	2015	$5,000	County Staff/Consultant	General Funds	
Natural & Cultural Resources 23	Explore the feasibility of including funding for Farmland Preservation in the next SPLOST.	2013	2015	N/A	County Staff	N/A	

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 1	Formally designate scenic routes as identified in the County's Land Use Element of the Comprehensive Plan and incorporate into Tourism Marketing.	2013	2017	N/A	County Road and Planning Staffs / Chamber of Commerce / CVB	N/A	Carried over from the 2009-2013 STWP, with modified language.
Community Facilities 2	Consideration should be given to whether Morgan County will choose to actively engage in the maintenance of water infrastructure or whether control of said infrastructure will be left to other jurisdictions and/ or private service providers.	2013	2015	N/A	County Staff/ Elected Officials	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 3	Explore disposal options for municipal solid waste other than landfills.	2013	Ongoing	N/A	County/City Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 4	Implement a mulching program for yard waste that provides the products back to the citizens of Morgan County and its municipalities.	2013	2015	N/A	County/ City Staff and Private Service Provider	Self Supporting Program	Carried over from the 2009-2013 STWP.
Community Facilities 5	Conduct a study of the current waste management in Morgan County to establish which activities are best handled by public or private entities and to evaluate the feasibility of a County-wide waste authority.	2013	2017	$25,000	County / City Staff and/or Consultant	General Funds	Carried over from the 2009-2013 STWP.
Community Facilities 6	Review and assess all current solid waste studies as they apply to Morgan County.	2013	2017	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 7	Adopt a rolling five-year planning process for budgetary, staffing, and facility improvements/ changes	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 8	Review the program benefits for volunteer firefighters and augment as needed for retention purposes.	2013	Ongoing	Unknown	County Staff/ Morgan County VFD	General Funds	Carried over from the 2009-2013 STWP.
Community Facilities 9	Establish and develop a training program for a County-wide GIS system to assist emergency planning and response efforts.	2013	Ongoing	$30,000	All County and municipal emergency and law enforcement agencies/ IT Department	General Funds	Carried over from the 2009-2013 STWP.
Community Facilities 10	Consider ways to provide better training opportunities for paid and volunteer fire personnel in Morgan County.	2013	2015	$5,000	County Staff/ Elected Officials	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.
Community Facilities 11	Evaluate the way in which private sector demands have increased the administrative workload for fire personnel and make adjustments as needed to maintain efficient level of service.	2013	2015	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 12	Refurbish the County Roads & Bridges shop.	2013	2014	$25,000	County Staff	SPLOST	Carried over from the 2009-2013 STWP.
Community Facilities 13	Continue to implement and amend the County Building Plan as required to keep it current.	2013	Ongoing	N/A	County Buildings and Maintenance Staff	N/A	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 14	Inventory all vehicles and heavy equipment utilized by county departments toward the goal of creating a five year capital budget.	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 15	Identify other items in county departments that need to be inventoried toward a goal of creating a five year capital budget. Prioritize the need for each inventory to be taken.	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 16	Develop service and maintenance records for all vehicles and heavy equipment used by various county departments toward the goal of creating a five year capital budget.	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 17	Assess IT systems that will allow for the better record keeping relating to service and maintenance projects on county vehicles and heavy equipment.	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 18	Develop 5 year capital budget for the County.	2013	2015	N/A	County Staff	N/A	Carried over from the 2009-2013STWP, with modified language.
Community Facilities 19	Review and revise current road database as necessary and identify areas where improvements need to be made.	2013	2017	$5,000	County Staff/ Consultants/ Interns	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 20	Review and revise current GIS database in regard to road infrastructure and identify areas where improvements need to be made. Attention should be paid to road abandonments and private road classifications to eliminate confusion over publicly maintain roads.	2013	2015	$5,000	County Staff/ Consultants/ Interns	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.
Community Facilities 21	Create a comprehensive database related to right of way acquisition in Morgan County.	2013	2014	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 22	Consider the adoption of the Four-County Transportation Plan as it applies to Morgan County as the official Transportation Plan for Morgan County	2013	2017	N/A	County Staff/ Elected Officials	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 23	Review the current list of state funded road projects against the priorities established in the Transportation Plan.	2013	2015	N/A	County Staff/ Elected Officials	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 24	Review the current list of road improvement projects against the state funded projects and Four County Transportation Plan.	2013	2015	N/A	County Staff/ Elected Officials	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 25	Replace existing phone system with IP phone system in all county buildings	2013	2015	$100,000	County IT Department/ Consultant	General Funds/ SPLOST	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 26	Connect all county buildings with high speed fiber optic cable	2013	2016	$700,000	County IT Department/ Consultant	General Funds/ SPLOST	Carried over from the 2009-2013 STWP.
Community Facilities 27	Increase online services offered to the community via the Morgan County website	2013	Ongoing	$10,000	County IT Department/ Consultant	General Funds	Carried over from the 2009-2013 STWP.
Community Facilities 28	Enter into an Enterprise User Agreement with ESRI to provide GIS access to all Morgan County Departments	2013	2014	$25,000/ per year	County IT Staff	General Funds	Carried over from the 2009-2013 STWP.
Community Facilities 29	Continue to cross-train individuals in various departments to edit and maintain data in Morgan County GIS database to ensure accurate and reliable data is available to the public and to County Departments	2013	Ongoing	N/A	County IT Department	N/A	Carried over from the 2009-2013 STWP.
Community Facilities 30	Integrate GIS data into mobile technology units for use by various emergency and public safety personnel and to create database for crime scene mapping, accident mapping, animal control incident mapping, etc to better provide public protection services.	2013	2015	$100,000	County IT Department/ Sheriff/ Fire/ EMA/911	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.
Community Facilities 31	Establish in-house GIS presence and host GIS services.	2013	2015	$25,000	County IT Department	General Funds	

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 32	Fully integrate GIS services with emergency response.	2013	2014	N/A	County IT Department	N/A	
Community Facilities 33	Use point to point wireless technology to connect county buildings.	2016	2017	$250,000	County IT Department	General Funds	
Community Facilities 34	Fully furnish the EOC for operations.	2015	2016	$100,000	County IT Department/County EMA Director	General Funds, Grants, if available	
Community Facilities 35	Create a county-wide address database.	2013	2015	N.A	County Planning Staff/Building Inspectors	N/A	
Community Facilities 36	Develop a comprehensive analysis of current and proposed water lines, water expansion and wastewater facilities.	2013	2017	$25,000	County Staff/Consultant	General Funds, Grants, if available	Incorporates several items from the 2009-2013 STWP.
Community Facilities 37	Develop plan to examine and pursue appropriate measures to ensure Morgan County has adequate waste disposal capabilities.	2013	2017	$10,000	County Staff/Consultant	General Funds, Grants, if available	Incorporates several items from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 38	Create an Americans with Disabilities Act review and compliance plan for all county-owned buildings.	2013	2014	N/A	County Staff	N/A	
Land Use 1	Explore and, if appropriate, modify existing ordinances allowing cluster type development which incorporates limited commercial elements in residential areas.	2013	2017	$5,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Land Use 2	Work with adjacent counties to develop restrictions for development around Lake Oconee and the Apalachee River that would threaten the quality of the water, shorelines, or floodplain vegetation.	2013	2017	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 3	Review and refine the maps used to define areas of the County considered at risk of flooding and used in the Federal Flood Insurance Program to insure that development requirements in those areas are appropriate to the possible hazards.	2013	2015	$3,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 4	Develop or revise existing regulations and ordinances to prevent water withdrawals related to a development on one site from adversely affecting water availability on adjacent sites.	2013	2015	$1,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 5	Work towards the goal of permanently protection more than 30% of the county's land area in farmland, natural areas, forests, or parks.	2013	2017	$2,500	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 6	Consult the GreenPrint plan as guide for a county-wide environmental protection program, in the development of and changes to the Land Use Plan and as a factor in analyzing environmental impacts.	2013	2017	N/A	County Planning Staff and County Commission	General Funds & Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Land Use 7	Develop or revise existing regulations and ordinances to promote and encourage all new developments to contribute to the permanent protection of greenspace and conservation of open space in an appropriate manner such as on-site provision, purchase of development rights and payments to a greenspace fund. Also require that when appropriate land conserved on-site should be available for public use.	2013	2017	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Land Use 8	Establish regulations and ordinances requiring conservation subdivision design for all new subdivisions of substantial size and scope.	2013	2017	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Land Use 9	Establish a permanent program for the perpetual management and protection of land set aside for conservation.	2013	2017	N/A	County and Local Environmental Organizations	N/A	Carried over from the 2009-2013 STWP.
Land Use 10	Develop or revise existing regulations and ordinances to protect view-sheds along the important corridors and gateways within the County as identified in the GreenPrints Plan.	2013	2015	$2,000	County Planning Staff / Consultant	General Funds, Grants if Available and Donations	Carried over from the 2009-2013 STWP.
Land Use 11	Develop incentives to encourage those who wish to permanently protect view-sheds along scenic roads and at key gateways into the County.	2013	2015	N/A	County Planning Staff	N/A	Carried over from the 2009-2013 STWP, with modified language.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 12	Explore the adoption of appropriate setbacks and vegetative buffers for timber harvesting and other land intensive agricultural practices.	2013	2016	N/A	County Planning Staff	N/A	Carried over from the 2009-2013 STWP.
Land Use 13	Work to establish links between the important greenspaces in the County.	2013	2017	N/A	County Planning Staff	N/A	Carried over from the 2009-2013 STWP.
Land Use 14	Work with the Georgia Department of Natural Resources to identify those habitats that should be linked in order to insure their environmental health and survival of species that reside in them.	2013	2017	N/A	County Planning Staff	N/A	Carried over from the 2009-2013 STWP.
Land Use 15	Develop or revise existing regulations and ordinances to allow or require as appropriate new developments be developed with distributed road networks (grid patterned).	2013	2017	$2,000	County Planning Staff / Consultant	General Funds and Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 16	Initiate a lot build out analysis to determine the number of existing buildable sites for residential and non-residential development in Morgan County.	2013	2017	$5,000	County Planning Staff/ Consultant/ Intern	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 17	Update the Morgan County zoning layer in the GIS database.	2013	Ongoing	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.

2013-2017 Short Term Work Program

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 18	Implement a tracking system for new parcels created as exempt or minor subdivisions under the Morgan County Development Regulations.	2013	2017	N/A	County Staff	N/A	Carried over from the 2009-2013 STWP.
Land Use 19	Develop design guidelines to preserve rural and small town character in unincorporated Morgan County and its small cities to foster new patterns of development that are compatible with existing character.	2013	2017	N/A	County Planning Staff	N/A	Carried over from the 2009-2013 STWP.
Land Use 20	Identify the diverse types of agricultural land uses prevalent in Morgan County and create a layer in the GIS database to reflect these types of agricultural uses.	2013	2017	$10,000	County Planning Staff/ Consultants/ Interns	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.
Land Use 21	Examine the feasibility of working with a qualified land trust to encourage conservation easements on private property in Morgan County.	2013	2015	$10,000	County Planning Staff/ Elected Officials/ County Attorney/ Consultants	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP, with modified language.
Land Use 22	Initiate a program of water quality testing for targeted Morgan County streams in compliance with standards for TMDL regulations.	2013	Ongoing	$10,000	County Planning Staff/ Code Enforcement/ Citizens/ NEGRC	General Funds/ Grants if Available	Carried over from the 2009-2013 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Economic Development 1	Develop a master plan for the 50 acres of land adjacent to the new public safety center	2010	2011	$5,000	County Staff/ Elected Officials/ Citizens/ Consultants	General Funds or Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Economic Development 2	Expand opportunities for workforce training for citizens of Morgan County and its municipalities.	2010	2013	$25,000	Private-Consultant/ County Staff/ Elected Officials	General Fund or Grants if Available	COMPLETED: Georgia Piedmont Technical College relocated into the Morgan County Administrative Building in 2010 and offers Work Ready certification.
Economic Development 3	Consider agricultural initiatives that can be implemented as economic development.	2009	2011	$10,000	County Staff/ Elected Officials/ Citizens	General Funds or Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Economic Development 4	Consider mechanisms to protect and enhance existing agricultural land use as the largest industry in the community.	2009	2011	Unknown	County Staff/ Elected Officials/ Citizens	General Funds or Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 1	Research and develop implementation plans for the use of innovative land conservation tools e.g. conservation subdivisions, transfer of development rights, conservation easements, wetlands banks.	2004	Ongoing	$100,000	Private- Consultant and/ or Local- City/ County staff and/ or donated citizen labor	Local, Grants	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 2	Identify and pursue funding sources for protection of green and open space, viewscapes, greenways/ corridors, and gateways.	2004	Ongoing	Unlimited	County/ City Staff	Grants / State Funds / Donations	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 3	Develop a system of passive recreation parks throughout the County and its cities (also Community Facilities)	2004	Ongoing	Unlimited	County/ City Staff	SPLOST	COMPLETED.
Natural & Cultural Resources 4	Formally designate important corridors within and gateways to the County as identified in the GreenPrints Plan and develop and adopt standards and guidelines for setbacks, landscaping, tree removal, curb cuts, etc. (also applies to Land Use)	2004	Ongoing	$20,000	County Planning Staff / Consultant / Morgan County Conservancy	Local, Grants, Donated Labor	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 5	Develop a county-wide greenway to link important greenspaces in the County and provide habitats for native flora and fauna.	2009	Ongoing	Unknown	County Planning Staff, and Citizens and Citizen Organizations	Local Funds, Grants, Donated Labor	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 6	Educate citizens about the need to protect green and open space, viewscapes, and gateways.	2009	Ongoing	N/A	County/ City Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Natural & Cultural Resources 7	Develop regulations to help retain and attract new low intensity, land extensive land uses (e.g. tree farms, pick your own orchards and farms) in the County.	2004	Ongoing	$2,000	County Planning Staff / NEGARDC / Chamber of Commerce	Local Funds and Grants if available	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 8	Promote the conservation and protection of as much of the Apalachee River flow as possible and acquire conservation easement or recreation access to as much of the river as possible in order to protect the water and protect surrounding land from development.	2008	2013	Unknown	County / Local Environmental Organizations	Local Funds / State Funds / Grants	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 9	Research the ramifications of water importing for accelerating or limiting development within the County.	2009	2013	N/A	County Staff / NEGARDC Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 10	Coordinate with the governmental entities in neighboring counties to develop protection plans to ensure that water quality is consistent regardless of jurisdiction.	2009	Ongoing	Unknown	County Staff / NEGARDC Staff	General Fund / State Funds / Grants	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 11	Explore the need for County-wide water authority or advisory board with representation from each city as well as the county as a whole.	2009	Ongoing	$10,000	County/ City Staff and/ or Consultant	General Funds, State Funds, Grants if available	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 12	Inventory Programs for the control of exotic, nuisance, or invasive species of wildlife and plants.	2009	2013	$5,000	County Planning Staff and/ or Local Environmental Organizations with assistance from GA DNR	General Funds, State Funds, Grants if Available	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Natural & Cultural Resources 13	Develop an educational program to better inform Morgan County residents of the opportunities available at Lake Oconee and Hard Labor Creek State Park.	2009	Ongoing	N/A	Chamber of Commerce	Chamber of Commerce	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 14	Develop a trail system from Rutledge to Hard Labor Creek.	2008	2013	$5,000	County Planning Staff, City of Rutledge, GA DNR Staff, and citizen organizations	General Funds / State Funds / Grants is Available	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 15	Expand the existing County archives and improve the archival storage facilities.	2009	2013	$100,000	County Archivist	General Funds / Grants if Available	UNDERWAY: As part of the Morgan County Heritage website project, all historic photographs at Archives were copied to digital format and are now stored on the county server. Move to the 2012-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Natural & Cultural Resources 16	Pursue opportunities to rehabilitate historic structures into housing for seniors and low/moderate income individuals and families. (also applies to Housing)	2009	Ongoing	N/A	County/City Staff and Contractors/ Developers	N/A	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Natural & Cultural Resources 17	Develop a program to educate residents, businesses, and public officials about the benefits of heritage tourism.	2009	Ongoing	$2,500	Chamber of Commerce and/ or historical society and landmarks society	Hotel/Motel Tax	POSTPONED: Move to the 2013-2017 STWP, combine language with Natural & Cultural Resources 18.
Natural & Cultural Resources 18	Quantify the importance of historic preservation and heritage tourism to the County and its municipalities.	2009	2013	$5,000	Chamber of Commerce / CVB / Consultant	Chamber and CVB	POSTPONED: Move to the 2013-2017 STWP, combine language with Natural & Cultural Resources 17, as a heritage education program would include numbers to highlight its importance.
Natural & Cultural Resources 19	Continue to develop the Morgan County Oral History Project implemented by the Morgan County Resource Preservation Advisory Board.	2007	Ongoing	$35,000	County Planning Staff/ Consultant	General Funds or Grants if Available	UNDERWAY: Forty-four oral history interviews were conducted in 2010. Interviews were loaded to the Morgan County Heritage website for public viewing. Move to the 2013-2017 STWP.
Natural & Cultural Resources 20	Continue to identify historic and culturally significant structures and landscapes for documentation and preservation.	2004	Ongoing	$5,000 per year	County Planning Staff/ Interns	General Funds or Grants if Available	UNDERWAY: Over 1,000 historic structures were identified and located by GPS in 2008 and 2009. Additional cemeteries continue to be added to the cemetery survey conducted in 2007. Move to the 2013-2017 STWP.
Natural & Cultural Resources 21	Assess the potential to develop heritage tourism opportunities in the small cities in Morgan County.	2009	2010	N/A	City and County Staff/Elected Officials/CVB/ Citizens	General Funds/ Grants if Available	COMPLETED: The Morgan County Heritage website was launched in 2010 and features the historic and cultural resources in the small cities, increasing tourism opportunities. The majority of traffic at the website is generated by a link from the Chamber of Commerce website.
Natural & Cultural Resources 22	Assess the potential to designate local historic districts in Buckhead and Bostwick.	2009	2010	N/A	County Planning Staff/ Elected Officials	N/A	NO LONGER BEING CONSIDERED: There is no support for this project at this time. The Buckhead Town Council voted down local historic district designation.
Natural & Cultural Resources 23	Document cultural resources in the city of Rutledge that define their character and sense of place, including but not limited to public art, public furniture, and public park spaces.	2009	2010	N/A	County Planning Staff/ Elected Officials	N/A	NO LONGER BEING CONSIDERED: This item is addressed in the City of Rutledge STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Natural & Cultural Resources 24	Develop design guidelines to preserve rural and small town character in unincorporated Morgan County and its small cities and foster new patterns of development that are compatible with existing character.	2008	2009	$2,000	County Planning Staff/ Consultants	General Funds/ Grants if Available	POSTPONED: There is no support for the implementation of design guidelines in the small cities. Move to the 2013-2017 STWP, with modified language.
Natural & Cultural Resources 25	Assess the potential for opportunities for recreational tourism, including horseback riding, canoeing, biking, and other forms of passive and active recreation. Develop plans for projects that would facilitate the development of this potential.	2009	2010	N/A	County Planning Staff/ CVB	N/A	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 26	Document and assess existing agri-business and agri-tourism opportunities. Define suitable uses under the nomenclature of agri-business and agri-tourism for Morgan County. Develop plans for projects that would facilitate the development of this potential.	2009	2010	$5,000	County Planning Staff/ Cooperative Extension Service/ CVB/ Interns	General Fund	POSTPONED: Move to the 2013-2017 STWP.
Natural & Cultural Resources 27	Explore joint marketing endeavors among Morgan County, its municipalities, and the Chamber of Commerce to expand promotion of local resources for tourism development.	2008	2010	$10,000	County and City Staff/ Chamber of Commerce	General Fund/ Grants if Available	UNDERWAY: Move to the 2013-2017 STWP.
Community Facilities 1	Formally designate scenic routes as identified in the County's GreenPrints Plan and the Land Use Element of the Comprehensive Plan and incorporate into Tourism Marketing.	2009	2013	N/A	County Road and Planning Staffs / Chamber of Commerce / CVB	N/A	POSTPONED: Move to the 2013-2017 STWP, removing the language "GreenPrint Plan and the."
Community Facilities 2	Amend water line extension plans to reflect development recommendations in the future land use plan.	2009	2013	N/A	Local- County/ City Staff	N/A	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.
Community Facilities 3	Conduct a study to determine the feasibility of establishing a County-wide Water Authority to gain economies of scale with cities and reduce operating costs.	2009	2013	$25,000	Consultant	SPLOST	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.
Community Facilities 4	Consideration should be given to whether the Act of the Georgia Legislature creating a state chartered Water Authority for Morgan County should be rescinded.	2009	2010	N/A	County Staff/ Elected Officials	N/A	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 5	Consideration should be given to whether Morgan County will choose to actively engage in the maintenance of water infrastructure or whether control of said infrastructure will be left to other jurisdictions and/ or private service providers.	2009	2010	N/A	County Staff/ Elected Officials	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 6	Consideration should be given to whether Morgan County should work to acquire rights to sources of water for the purposes of providing potable water and fire-flow protection to its citizens.	2010	2011	N/A	County Staff/ Elected Officials	N/A	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.
Community Facilities 7	Consideration should be given to whether Morgan County should work to implement a wastewater management system in conjunction with water service system.	2010	2011	N/A	County Staff/ Elected Officials	N/A	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.
Community Facilities 8	Review and amend as necessary service delivery boundaries for water and wastewater service established under HB 489.	2011	2013	N/A	Municipal and County Staff/ Municipal and County Elected Officials	N/A	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a comprehensive analysis of current and proposed water and wastewater services.
Community Facilities 9	Negotiate a 20 year agreement with a landfill that has adequate capacity, and meets all applicable standards, and is the most economical to ensure proper disposal of the County's waste.	2009	Ongoing	Unknown	County Staff	Sanitation Funds	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a plan to review Morgan County's waste disposal capabilities.
Community Facilities 10	Explore the opportunities for and feasibility of establishing a construction and demolition landfill in Morgan County.	2009	2013	n/a	County Staff if county owned/ operated or Private Company or Consultant if privately owned/ operated	n/a	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a plan to review Morgan County's waste disposal capabilities.
Community Facilities 11	Study the feasibility of combining the county's and Madison's yard waste disposal sites and making them available to non-governmental generators/ collectors.	2009	2013	n/a	County staff with assistance from the NEGRDC	n/a	NO LONGER BEING CONSIDERED: This is one of several items that will be combined into a plan to review Morgan County's waste disposal capabilities.
Community Facilities 12	Give consideration to the parameters for sites that would qualify as C&D landfill sites. A report should be generated and submitted to the Board of Commissioners.	2009	2010	N/A	County staff with assistance from the NEGRDC	N/A	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Community Facilities 13	Give consideration to the process by which construction of a C&D landfill would actually be implemented (i.e. research, costs, consultants, etc). A report should be generated and submitted to the Board of Commissioners.	2009	2010	N/A	County Staff with assistance from the NEGRDC	N/A	NO LONGER BEING CONSIDERED: There is no support for this project at this time.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 14	Explore disposal options for municipal solid waste other than landfills.	2007	Ongoing	N/A	County/City Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 15	Implement a mulching program for yard waste that provides the products back to the citizens of Morgan County and its municipalities.	2009	2013	N/A	County/ City Staff and Private Service Provider	Self Supporting Program	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 16	Conduct a study of the current waste management in Morgan County to establish which activities are best handled by public or private entities and to evaluate the feasibility of a County-wide waste authority.	2009	2012	$25,000	County / City Staff and/or Consultant	General Funds	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 17	Review and assess all current solid waste studies as they apply to Morgan County.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 18	Explore adoption of tuition reimbursement program / tuition grant program for use in attracting workers for the County and municipalities, especially the public safety departments.	2010	2011	N/A	Cities, County, Sheriff's Office, Police Department, Fire Departments, EMS, EMA	General Funds	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Community Facilities 19	Adopt a rolling five-year planning process for budgetary, staffing, and facility improvements/ changes	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 20	Consider/ research the benefits of creating consolidated Morgan-Madison Fire Department.	2011	2013	N/A	Morgan County VFD and City of Madison Fire Department	N/A	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Community Facilities 21	Review the program benefits for volunteer firefighters and augment as needed for retention purposes.	2009	Ongoing	Unknown	County Staff/ Morgan County VFD	General Funds	UNDERWAY.
Community Facilities 22	Establish and develop a training program for a County-wide GIS system to assist emergency planning and response efforts.	2004	Ongoing	$30,000	All County and municipal emergency and law enforcement agencies/ IT Department	General Funds	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 23	Consider ways to provide better training opportunities for paid and volunteer fire personnel in Morgan County.	2009	2010	$5,000	County Staff/ Elected Officials	General Funds/ Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 24	Evaluate the way in which private sector demands have increased the administrative workload for fire personnel and make adjustments as needed to maintain efficient level of service.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 25	Refurbish the County Roads & Bridges shop.	2009	2010	$25,000	County Staff	SPLOST	UNDERWAY

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 26	Continue to implement and amend the County Building Plan as required to keep it current.	2009	Ongoing	N/A	County Buildings and Maintenance Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 27	Inventory all vehicles and heavy equipment utilized by county departments toward the goal of creating a five year capital budget.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 28	Identify other items in county departments that need to be inventoried toward a goal of creating a five year capital budget. Prioritize the need for each inventory to be taken.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 29	Develop service and maintenance records for all vehicles and heavy equipment used by various county departments toward the goal of creating a five year capital budget.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 30	Assess IT systems that will allow for the better record keeping relating to service and maintenance projects on county vehicles and heavy equipment.	2009	2010	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 31	Expand and coordinate the County's GIS system to combine all information from all County departments into one database.	2004	Ongoing	$50,000	County GIS Manager	Grants / General Funds	COMPLETED: All GIS data for all county departments have been incorporated into one database that is accessible to all county employees.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 32	Maintain the computer network among County departments to promote the exchange of information.	2004	Ongoing	$50,000 / year	County IT Department	General Funds	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 33	Develop 5 year operating and capital budgets for the County.	2009	Ongoing	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP, with a language change that focuses on capital budget.
Community Facilities 34	Develop a task force to explore forming partnerships and developing "niche" healthcare services within the tri-county area.	2009	Ongoing	Unknown	County and City Governments and Hospital Authority staff and representatives for Green and Putnam Counties	Grants	NO LONGER BEING CONSIDERED: There is no support for this project at this time.
Community Facilities 35	Review and revise current road database as necessary and identify areas where improvements need to be made.	2010	2011	$5,000	County Staff/ Consultants/ Interns	General Funds/ Grants if Available	UNDERWAY: The Road Database was updated in 2011; more work needs to be done. Move to the 2013-2017 STWP.
Community Facilities 36	Review and revise current GIS database in regard to road infrastructure and identify areas where improvements need to be made. Attention should be paid to road abandonments and private road classifications to eliminate confusion over publicly maintain roads.	2010	2011	$5,000	County Staff/ Consultants/ Interns	General Funds/ Grants if Available	UNDERWAY: The IT Director has been holding regular meetings with the Planning & Development staff in an effort to identify necessary updates. Move to the 2013-2017 STWP.
Community Facilities 37	Create a comprehensive database related to right of way acquisition in Morgan County.	2010	2013	N/A	County Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 38	Consider the adoption of the Four-County Transportation Plan as it applies to Morgan County as the official Transportation Plan for Morgan County	2009	2010	N/A	County Staff/ Elected Officials	N/A	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 39	Review the current list of state funded road projects against the priorities established in the Transportation Plan.	2009	2010	N/A	County Staff/ Elected Officials	N/A	UNDERWAY: Move to the 2013-2017 STWP.
Community Facilities 40	Review the current list of road improvement projects against the state funded projects and Four County Transportation Plan.	2009	2010	N/A	County Staff/ Elected Officials	N/A	UNDERWAY: T-SPLOST has been proposed and projects identified. Move to the 2013-2017 STWP.
Community Facilities 41	Replace existing phone system with IP phone system in all county buildings	2010	2013	$100,000	County IT Department/ Consultant	General Funds/ SPLOST	UNDERWAY: New phones have been installed at the Public Safety Center. Move to the 2013-2017 STWP.
Community Facilities 42	Connect all county buildings with high speed fiber optic cable	2011	2013	$100,000	County IT Department/ Consultant	General Funds/ SPLOST	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 43	Increase online services offered to the community via the Morgan County website	2009	Ongoing	$10,000	County IT Department/ Consultant	General Funds	UNDERWAY: New features continue to be added to the website. The Morgan County Heritage website offers access to archival photos and documents. A new Planning & Development website is currently under construction. Options are being explored for total county website redevelopment. Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 44	Facilitate the installation of high speed internet to underserved areas of Morgan County	2011	Ongoing	Unknown	County IT Department/ Consultant	General Funds/ SPLOST/ Grants if Available	NO LONGER BEING CONSIDERED: There is no support for this project at this time. Various grants were sought to assist with this goal, but none were awarded.
Community Facilities 45	Coordinate the purchase and maintenance of all communications equipment in Morgan County with the IT Department	2009	Ongoing	N/A	County IT Staff	N/A	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 46	Decide upon a long-term solution for maintenance and support of county email system	2010	2013	$50,000	County IT Staff	General Funds	COMPLETED: The Microsoft Exchange Server was installed in 2009.
Community Facilities 47	Enter into an Enterprise User Agreement with ESRI to provide GIS access to all Morgan County Departments	2010	2011	$25,000/ per year	County IT Staff	General Funds	POSTPONED: Move to the 2013-2017 STWP.
Community Facilities 48	Continue to develop data in Morgan County GIS database to ensure most accurate and reliable data is available to the public and to County Departments	2004	Ongoing	N/A	County Staff/ Interns	General Funds/ Grants if Available	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 49	Continue to cross-train individuals in various departments to edit and maintain data in Morgan County GIS database to ensure accurate and reliable data is available to the public and to County Departments	2008	Ongoing	N/A	County IT Department	N/A	UNDERWAY: The Tax Assessors Office now maintains parcel data and road centerline data. Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 50	Integrate GIS data into mobile technology units for use by various emergency and public safety personnel and to create database for crime scene mapping, accident mapping, animal control incident mapping, etc to better provide public protection services	2010	2013	$100,000	County IT Department/ Sheriff/ Fire/ EMA/911	General Funds/ Grants if Available	UNDERWAY: Progress has been made on crime scene mapping. Move to the 2013-2017 STWP.
Community Facilities 51	Continue to provide support to all County Departments in regard to ordering, servicing, trouble-shooting, and managing information systems in Morgan County	2008	Ongoing	N/A	County IT Department	N/A	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 52	Continue to provide support to all County Departments in regard to managing and maintaining equipment and service contracts for cellular technology used by Morgan County	2008	Ongoing	N/A	County IT Department	N/A	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 53	Continue to work toward consolidating all county wireless technology to one service provider	2008	2010	$10,000	County IT Department	General Funds	COMPLETED: All wireless technology is provided by Verizon Wireless.
Community Facilities 54	Continue to provide support to various County Departments to maintain equipment with specific IT components, such as solid waste scales, dumpster cameras, etc.	2008	Ongoing	Unknown	County IT Department	General Funds	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Community Facilities 55	Continue to provide support to various County Departments to maintain software programs unique to specific departments (i.e. WinGap, Harris Custom Programming, etc)	2008	Ongoing	Unknown	County IT Department	General Funds	COMPLETED: This is a daily activity for the IT Department. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Community Facilities 56	Implement and maintain the installation of employee time-clock system to all County Departments as directed	2008	Ongoing	Unknown	County IT Department	General Funds	COMPLETED. Time clock was installed in 2009.
Housing 1	Research and if possible secure available government funding for the construction and renovation of identified low and moderate income housing projects such as Community Development Block Grants. If necessary establish a new authority to administer housing program or hire additional county/ city staff for administration of program.	2008	Ongoing	N/A	County Staff / Private Developers / County Housing Authority (if established)	CDBG Funds / Private Funds	NO LONGER BEING CONSIDERED. There is no support for this project at this time.
Land Use 1	Explore and adopt if appropriate ordinances allowing cluster type development in areas of the County	2009	2013	$5,000	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP, with modified language to qualify the type of development.
Land Use 2	Explore and adopt if appropriate ordinances allowing for flexible zoning for allowable density.	2009	2013	$5,000	County Planning Staff / Consultant	General Funds & Grants if Available	COMPLETED.
Land Use 3	Review and where appropriate strengthen codes and ordinances related to construction and design (design guidelines) in order to preserve the high quality and integrity of the built environment.	2009	2010	$10,000	County Planning Staff / Consultant	General Funds & Grants if Available	COMPLETED: Design guidelines for the rural, unincorporated areas have been deemed unfeasible at this time. As the review of the codes and ordinances is a daily responsibility for the Planning Department and not a term-specific goal, this item will be removed from the STWP.
Land Use 4	Work with adjacent counties to develop restrictions for development around Lake Oconee and the Apalachee River that would threaten the quality of the water, shorelines, or floodplain vegetation.	2009	2012	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 5	Review and refine the maps used to define areas of the County considered at risk of flooding and used in the Federal Flood Insurance Program to insure that development requirements in those areas are appropriate to the possible hazards.	2009	2013	$3,000	County Planning Staff / Consultant	General Funds & Grants if Available	UNDERWAY: The GIS Department has contacted FEMA regarding requirements to update FIRM for Morgan County. Move to the 2013-2017 STWP.
Land Use 6	Develop or revise existing regulations and ordinances to prevent water withdrawals related to a development on one site from adversely affecting water availability on adjacent sites.	2009	2013	$1,000	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Land Use 7	Work towards the goal of permanently protection more than 30% of the county's land area in farmland, natural areas, forests, or parks.	2009	2013	$2,500	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Land Use 8	Implement the GreenPrint plan as guide for a county-wide environmental protection program, in the development of and changes to the Land Use Plan and as a factor in analyzing environmental impacts.	2005	2013	N/A	County Planning Staff and County Commission	General Funds & Grants if Available	UNDERWAY. Move to the 2013-2017 STWP, but with modified language that states the Greenprint Plan is consulted, rather than implemented.
Land Use 9	Develop or revise existing regulations and ordinances to require that all new developments contribute to the permanent protection of greenspace and conservation of open space in an appropriate manner such as on-site provision, purchase of development rights and payments to a greenspace fund. Also require that when appropriate land conserved on-site should be available for public use.	2009	2010	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP, with modified language to "promote and encourage" instead of "require."
Land Use 10	Establish regulations and ordinances requiring conservation subdivision design for all new subdivisions.	2009	2010	$2,000	County Planning Staff / Consultant	General Funds & Grants if Available	POSTPONED: Move to the 2013-2017 STWP, with modified language to identify qualifying projects.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 11	Establish a permanent program for the perpetual management and protection of land set aside for conservation.	2009	2013	N/A	County and Local Environmental Organizations	N/A	POSTPONED: Move to the 2013-2017 STWP.
Land Use 12	Develop or revise existing regulations and ordinances to make available and provide incentives for the use of innovative land management tools such as conservation subdivisions, conservation easements, purchase of development rights and transfer of development rights.	2009	2013	$10,000	County Planning Staff / Consultant	General Funds, Grants if Available, and Donations	COMPLETED: This goal is repeated in another Project Number (Natural & Cultural Resources 1). This item will be removed from the STWP.
Land Use 13	Work with the local legislative delegation to improve State legislation allowing the use of transfer of development rights is Morgan County.	2009	2013	N/A	County Planning Staff	N/A	NO LONGER BEING CONSIDERED. There is no support for this project at this time.
Land Use 14	Formally designate important gateways to the County as identified in the GreenPrints Plan.	2008	2011	N/A	County Roads and Planning Staff	N/A	NO LONGER BEING CONSIDERED. There is no support for this project at this time.
Land Use 15	Develop or revise existing regulations and ordinances to protect view-sheds along the important corridors and gateways within the County as identified in the GreenPrints Plan.	2008	2011	$2,000	County Planning Staff / Consultant	General Funds, Grants if Available and Donations	POSTPONED: Move to the 2013-2017 STWP.
Land Use 16	Develop incentives to encourage those who wish to permanently protect view-sheds along scenic roads.	2008	2011	N/A	County Planning Staff	N/A	POSTPONED: Move to the 3013-2017 STWP, adding language regarding key gateways into the county.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 17	Work to acquire fee simple title or development rights to key gateways into the County as a means of protection view-sheds.	2008	2013	Unknown	County Planning Staff	General Funds, Grants if Available, and Donations	NO LONGER BEING CONSIDERED. Language regarding key gateways has been combined with Land Use 16.
Land Use 18	Explore the adoption of appropriate setbacks and vegetative buffers for timber harvesting and other land intensive agricultural practices.	2008	2013	N/A	County Planning Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Land Use 19	Work to establish links between the important greenspaces in the County.	2009	2013	N/A	County Planning Staff	N/A	POSTPONED: Move to the 3013-2017 STWP.
Land Use 20	Work with the Georgia Department of Natural Resources to identify those habitats that should be linked in order to insure their environmental health and survival of species that reside in them.	2009	2013	N/A	County Planning Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Land Use 21	Develop or revise existing ordinances and regulations to ensure that whenever reasonable possible developments link their conservation lands to those protected green or open spaces adjacent to the development.	2009	2013	$2,000	County Planning Staff / Consultant	General Funds and Grants if Available	NO LONGER BEING CONSIDERED. There is no support for this project at this time.
Land Use 22	Develop or revise existing regulations and ordinances to allow or require as appropriate new developments be developed with distributed road networks (grid patterned).	2009	2013	$2,000	County Planning Staff / Consultant	General Funds and Grants if Available	POSTPONED: Move to the 2013-2017 STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 23	Initiate a lot build out analysis to determine the number of existing buildable sites for residential and non-residential development in Morgan County.	2009	2011	$5,000	County Planning Staff/ Consultant/ Intern	General Funds/ Grants if Available	POSTPONED: A simple in-house analysis was completed, but a more detailed analysis is needed. Move to the 2013-2017 STWP.
Land Use 24	Update the Morgan County zoning layer in the GIS database.	2009	2010	N/A	County Staff	N/A	UNDERWAY: Morgan County Planning and Development has been working with the GIS department to confirm zoning of new parcels. Move to the 2013-2017 STWP.
Land Use 25	Implement a tracking system for new parcels created as exempt or minor subdivisions under the Morgan County Development Regulations.	2010	2011	N/A	County Staff	N/A	UNDERWAY: Move to the 2013-2017 STWP.
Land Use 26	Document existing private signs in Morgan County and review for compliance with current zoning regulations.	2009	Ongoing	N/A	County Planning Staff/ Code Enforcement	N/A	COMPLETED: This is a daily activity for Code Enforcement. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Land Use 27	Develop design guidelines to preserve rural and small town character in unincorporated Morgan County and its small cities to foster new patterns of development that are compatible with existing character.	2009	2010	N/A	County Planning Staff	N/A	POSTPONED: Move to the 2013-2017 STWP.
Land Use 28	Review and amend as necessary the Morgan County Zoning Ordinance and Morgan County Development Regulations.	2009	Ongoing	$5,000	County Planning Staff/ Consultants	General Funds	COMPLETED: This is a daily activity for Planning & Development. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.

List of Accomplishments (from 2009 Partial Plan Update)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
Land Use 29	Identify the diverse types of agricultural land uses prevalent in Morgan County and create a layer in the GIS database to reflect these types of agricultural uses	2010	2012	$10,000	County Planning Staff/ Consultants/ Interns	General Funds/ Grants if Available	POSTPONED: Move to the 2013-2017 STWP.
Land Use 30	Examine the feasibility of developing a Morgan County Land Authority to hold conservation easements on private property in Morgan County.	2009	2013	$10,000	County Planning Staff/ Elected Officials/ County Attorney/ Consultants	General Funds/ Grants if Available	POSTPONED: Move to the 2013-2017 STWP, with modified language regarding responsibility of holding easements.
Land Use 31	Continue to work with Bostwick, Buckhead and Rutledge to review and amend as necessary existing zoning and development regulations.	2009	Ongoing	N/A	County Planning Staff	N/A	COMPLETED: This is a daily activity for Planning & Development. As it is an on-going responsibility and not a specific-term goal, this item will be removed from the STWP.
Land Use 32	Initiate a program of water quality testing for targeted Morgan County streams in compliance with standards for TMDL regulations.	2009	Ongoing	$10,000	County Planning Staff/ Code Enforcement/ Citizens/ NEGRDC	General Funds/ Grants if Available	UNDERWAY: Morgan County participated in a water testing project with the Northeast Georgia Regional Commission in 2010 and 2011. Move to the 2013-2017 STWP.